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MANAGEMENT'S RESPONSIBILITY FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The accompanying consolidated financial statements of the Town of Souris are the responsibility of management and have been prepared in accordance with Canadian public sector accounting standards as recommended by the Public Sector Accounting Board of the Canadian Institute of Chartered Professional Accountants. A summary of the significant accounting policies are described in the consolidated financial statements. The preparation of consolidated financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current period cannot be finalized with a certainty until future periods.

To meet its responsibility, management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the consolidated financial statements. These systems are monitored and evaluated by management.

The council met with management and the external auditors to review the consolidated financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the consolidated financial statements.

The consolidated financial statements have been audited by MRSB Chartered Professional Accountants, independent external auditors appointed by the Town. The accompanying Independent Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the consolidated financial statements.

On behalf of the Town of Souris	
Chief Administrative Officer	



INDEPENDENT AUDITOR'S REPORT

TO THE MAYOR AND MEMBERS OF COUNCIL:

Report on the Consolidated Financial Statements

We have audited the accompanying consolidated financial statements of the Town of Souris, which comprise the consolidated statement of financial position as at December 31, 2017, and the consolidated statements of operations, changes in net financial assets and cash flow for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards as recommended by the Public Sector Accounting Board of the Canadian Institute of Chartered Professional Accountants, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Town of Souris as at December 31, 2017 and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards as recommended by the Public Sector Accounting Board of the Canadian Institute of Chartered Professional Accountants.

CHARLOTTETOWN, P.E.I.

MRSBCharlad Refessional accountants

MARCH 28, 2018



TOWN OF SOURIS CONSOLIDATED STATEMENT OF FINANCIAL POSITION DECEMBER 31, 2017

	2017	2016
Financial Assets		
Cash and cash equivalents Unrestricted	\$ 1,067,099	\$ 1,271,675
Restricted	553,329	425,636
Accounts receivable	643,284	115,864
	2,263,712	1,813,175
Liabilities		
Accounts payable and accrued liabilities	468,325	163,464
Retiring allowances payable	54,409	42,908
Deferred revenue - Note 3 Long term debt - Note 4	553,329 702,006	425,637 652,664
Long term debt - Note 4	102,000	002,004
	1,778,069	1,284,673
Net Financial Assets - Statement 3	485,643	528,502
Non-Financial Assets		
Tangible capital assets - Schedule 1 and 2	9,592,689	8,779,298
Prepaid expense	9,630	11,558
Capital projects in progress		17,948
	9,602,319	8,808,804
Accumulated Surplus	\$10,087,962	\$ 9,337,306
Municipal Position		
Accumulated surplus - Statement 2	\$10,087,962	\$ 9,337,306
(Notes 1 to 13 are an integral part of these consolidated financial statements)		
ON BEHALF OF THE TOWN COUNCIL:		
Councilor	Counci	lor



TOWN OF SOURIS CONSOLIDATED STATEMENT OF OPERATIONS YEAR ENDED DECEMBER 31, 2017

	Budget 2017	Actual 2017	Actual 2016
Revenue General - Schedule 3 Sewer - Schedule 11 Water - Schedule 13	\$ 1,228,176 192,980 197,340	\$ 1,515,207 614,748 376,273	\$ 1,230,273 193,168 194,327
	1,618,496	2,506,228	1,617,768
Expenditures General - Schedule 4 Sewer - Schedule 11 Water - Schedule 13	1,035,541 173,165 179,264 1,387,970	1,276,247 233,650 245,675 1,755,572	1,247,580 247,768 229,246 1,724,594
Change in Fund Balances	\$ 230,526	750,656	(106,826)
Accumulated Surplus - Beginning of Year		9,337,306	9,444,132
Accumulated Surplus - End of Year - Note 6		\$10,087,962	\$ 9,337,306



TOWN OF SOURIS CONSOLIDATED STATEMENT OF CHANGES IN NET FINANCIAL ASSETS YEAR ENDED DECEMBER 31, 2017

	2017	2016
Change in fund balances Amortization of tangible capital assets Purchase of tangible capital assets (Increase) decrease in capital projects in progress Increase (decrease) in prepaid expense	\$ 750,656 394,284 (1,207,675) 17,948 1,928	\$ (106,826) 375,637 (352,514) (17,948) (194)
Decrease in Net Financial Assets	(42,859)	(101,845)
Net Financial Assets - Beginning of Year	528,502	630,347
Net Financial Assets - End of Year	\$ 485,643	\$ 528,502



TOWN OF SOURIS CONSOLIDATED STATEMENT OF CASH FLOW YEAR ENDED DECEMBER 31, 2017

	2017	2016
Cash Flows From Operating Activities		
Change in fund balances	\$ 750,656	\$ (106,826)
Amortization of tangible capital assets	394,284	375,637
7 Who we also it of tangible capital accord		0.0,00.
	1,144,940	268,811
Change in Non-Cash Working Capital		
(Increase) decrease in accounts receivable	(527,420)	112,378
Increase (decrease) in prepaid expense	1,928	(194)
(Increase) decrease in capital projects in progress	17,948	(17,948)
Increase (decrease) in accounts payable and accrued liabilities	304,858	(269,653)
Increase (decrease) in retiring allowances payable	11,501	(20,514)
Increase in deferred revenue	127,695	126,137
	(63,490)	(69,794)
	1,081,450	199,017
Cash Flows From Capital Activity Purchase of tangible capital assets	(1,207,675)	(352,514)
O - I Floor From Figure Artisities		
Cash Flows From Financing Activities	(40.4.400)	(04.404)
Repayment of long term debt	(104,436)	(91,401)
Proceeds from long term debt	153,778	176,602
	49,342	85,201
Decrease in Cash and Cash Equivalents	(76,883)	(68,296)
Cash and Cash Equivalents - Beginning of Year	1,697,311	1,765,607
euch unu euch zquitaiente zegimmig er rem		, ,
Cash and Cash Equivalents - End of Year	\$ 1,620,428	\$ 1,697,311
Cash and Cash Equivalents Consists of:		
Unrestricted	\$ 1,067,099	\$ 1,271,675
Restricted	553,329	425,636
	\$ 1,620,428	\$ 1,697,311



1. Description of Business

The Town of Souris ("the Town") is incorporated under the PEI Municipalities Act. The Town is a non-profit organization under the Income Tax Act.

2. Accounting Policies

Basis of Preparation

These consolidated financial statements for the Town of Souris have been prepared by management in accordance with Canadian public sector accounting standards as recommended by the Public Sector Accounting Board of the Canadian Institute of Chartered Professional Accountants.

These consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenditures are recognized as they are incurred and measurable based upon receipt of goods or services and/or the legal obligation to pay.

Funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenue until used for the purpose specified.

Government transfers, contributions and other amounts are received from third parties pursuant to legislation, regulation or agreement and may only be used for certain programs and in the completion of specific work. In addition, certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenditures are incurred, services are performed or the tangible capital assets are acquired.

Basis of Consolidation

These consolidated financial statements for the Town of Souris reflect the assets, liabilities, revenues, expenditures, and changes in fund balances of all funds of the Town. The Town is comprised of all organizations and committees that are accountable to the Town for the administration of their financial affairs and resources, and which are owned or controlled by the Town. This includes the Town of Souris Sewer and Water Utility Corporation.

The financial activities of certain entities associated with the Town of Souris are considered to be separate government business enterprises and are not consolidated. These entities include:

Eastern Kings Sportsplex Ltd.

Cash and Cash Equivalents

Cash and cash equivalents include cash on hand and unrestricted and restricted balances on deposit with banks. Bank borrowings are considered to be a financing activity.



2. Accounting Policies (cont'd)

Accounts Receivable

Accounts receivable arise from sewer dues, rents, government funding, miscellaneous and Harmonized Sales Tax recoverable. An allowance for bad debts has been calculated through discussions with management, assessment of the other circumstances influencing the collectibility of amounts, and using historical loss experience. Amounts deemed non-collectible are written off and deducted from the carrying value of the receivable. Amounts subsequently recovered from accounts previously written off are credited to the allowance account in the period of recovery.

Tangible Capital Assets

Tangible capital assets of the Town are stated at cost and amortized using the straight-line method over the following number of years:

Buildings Furniture and equipment Sidewalks Street improvements	40 years 15 years 25 years 25 years
Fire trucks	20 years
Computer equipment	5 years
Signage	5 years
Boardwalk	15 years
Boat	10 years
Zodiac boat	10 years
Waterfront development	25 years
Heavy equipment	20 years
Sportsfield	20 years
Multi-court development	20 years
Computer software	5 years
Lawnmower	10 years
Costume	5 years
Storm drains	50 years
Backhoe	15 years
Park improvements	15 years
Fencing	15 years
Paving	20 years
Beach development	25 years
Motor vehicle	10 years

During the year, the Town received \$10,000 contribution from the Central Development Corporation toward the purchase of assets.

Tangible capital assets of the Sewer and Water Utility are stated at cost and amortized using the straight-line method at the following rates as directed by the Island Regulatory and Appeals Commission:

0%
0%
0%

Water 1.2%, 5% and 10% Sewer 1.2%, 5% and 10%



2. Accounting Policies (cont'd)

Government Transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return.

Government transfers are recognized in the financial statements as revenue in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates on the amounts can be determined.

Employee Future Benefits

Provision is made for benefits accruing to employees in respect of wages and salaries, retiring allowances, and defined contributions to employee benefit plans when it is probable that settlement will be required and they are capable of being measured reliably.

Reserves

The reserve funds are credited by specific charges as a direct transfer from or to the funds.

Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for the use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the normal course of operations. The change in non-financial assets during the year, together with the annual surplus, provides the consolidated change in net financial assets for the year.

Revenue Recognition

Property tax billings are assessed based on the market value of real property in the Town and are payable in each calendar year. Municipal tax rates are reviewed, established, and approved annually by the Town Council. These revenues are recognized when monthly billings come due.

Sewer dues are charged based on rates approved by the Island Regulatory and Appeals Commission (IRAC). These charges are assessed annually and are recognized when billings come due.

The Town follows the deferral method of accounting for grants and contributions. Restricted contributions are recognized as revenue in the year in which the related expenditures are incurred, with recognition of excess amounts being deferred until the related expenditures is incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.



2. Accounting Policies (cont'd)

Financial Instruments

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issue of financial instruments that are subsequently measured at amortized cost are shown as an adjustment to the carrying value of the related financial instrument.

Use of Estimates

The presentation of the consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenditures during the reported period. Actual results could differ from those reported. The following are areas in which management makes significant accounting estimates:

- The amounts recorded for amortization of tangible capital assets on the consolidated statement of
 operations is subject to management's assessment of the estimated useful life of the Town's tangible
 capital assets; and
- The recognized amounts of potential claims and liabilities depend on management's assessment of future costs and the probability these events will occur.

3. Deferred Revenue

	2017	2010
Deferred: beginning of year Allocation received and interest earned during the year Expenditures	\$ 425,637 127,692	\$ 299,499 126,138 -
Deferred: end of year	\$ 553,329	\$ 425,637

Under the New Deal Gas Tax Funding for Incorporated Communities and the New Deal for Cities & Communities, the Town was allocated \$104,934 per year for the fiscal year ending March 31, 2015, \$111,716 for the years ending March 31, 2016, 2017 and 2018 and \$118,498 for the year ending March 31, 2019. In addition, the Town will also be receiving Souris West's Notional allocation funds for the same period totaling \$49,654. These funds, along with interest earned, must be used for eligible infrastructure and capacity building projects.



2017

2016

4. Long Term Debt	2017	2016
Town of Souris		
Souris Credit Union Limited - prime; repayable in blended monthly installments of \$1,091; renewable October 16, 2018	\$ 94,926	\$ 105,123
Souris Credit Union Limited - prime; repayable in blended monthly installments of \$3,035; secured by first charge over fire truck; renewable November 16, 2019	64,009	98,063
CIBC - prime plus 1.5%; repayable in blended monthly installments of \$1,354; renewable March 1, 2020	34,716	49,120
Souris Credit Union Limited - prime; repayable in blended monthly installments of \$3,150; renewable May 30, 2021	126,118	157,020
_	319,769	409,326
Town of Souris Sewer and Water Utility Corporation		
Bank of Montreal - 2.78%; repayable in blended monthly installments of \$753; renewable July 31, 2019	102,483	108,046
Bank of Montreal - 2.52%; repayable in blended monthly installments of \$544; renewable April, 2020	69,423	74,686
Bank of Montreal - 2.98%; repayable in blended monthly installments of \$493; renewable March 31, 2022	56,553	60,606
CIBC - 3.516%; repayable in blended monthly installments of \$893; renewable October 16, 2022	153,778	
_	382,237	243,338
Total long term debt	\$ 702,006	\$ 652,664

As security for the loans, the Town has provided a demand note, a borrowing resolution, a general security agreement over specific assets, a first and floating charge over all assets, and assignment of insurance.



4. Long Term Debt (cont'd)

Principal portion of long term debt is expected to be repaid over the next five years as follows:

	General	<u>aı</u>	Sewer nd Water	<u>Total</u>
2018	\$ 96,875	\$	20,797	\$ 117,672
2019	90,517		21,419	111,936
2020	51,336		22,061	73,397
2021	28,165		22,721	50,886
2022	 11,449		23,402	34,851
	\$ 278,342	\$	110,400	\$ 388,742

5. Government Transfers for Capital

. Government Transfers for Suprial	2017	2016
General ACOA - Innovative Communities Fund Innovation PEI Municipal Capital Expenditures Grant Provincial Infrastructure Funding Community Development Program	\$ 100,000 67,500 37,003 24,140 18,000	\$ - - - 23,144
	246,643	23,144
Sewer Clean Water Waste Water Fund Build Canada - Small Communities Fund Municipal Capital Expenditures Grant	250,244 121,573 49,479	- - -
	421,296	
Water Build Canada - Small Communities Fund Municipal Capital Expenditures Grant	162,371 23,983	<u>-</u>
	186,354	
	\$ 854,293	\$ 23,144



6. Accumulated Surplus				
Unrestricted surplus Reserve funds - Note 7 Investment in tangible capital assets - Note 8	\$	483,875 713,404 8,890,683	\$	437,268 773,404 3,126,634
	<u>\$1</u>	0,087,962	\$ 9	9,337,306
7. Reserve Funds				
Balance - beginning of year Allocation from revenue Capital purchased out of reserves	\$	773,404 40,000 (100,000)	\$	663,404 140,000 (30,000)
Balance - end of year	\$	713,404	\$	773,404
Comprising of: Fire equipment and trucks Sidewalks, streets and storm drains Street equipment Alternative energy Fire hall Economic development Special Events Gateway Beach upgrades Phase II	\$ 	318,304 138,000 100,000 100,000 30,000 24,000 3,100	\$	278,304 138,000 100,000 100,000 30,000 24,000 3,100 100,000
	<u>\$</u>	713,404	\$	773,404

During the year, \$100,000 of reserve funds were used for the beach project.



2016

2017

TOWN OF SOURIS NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2017

8. Investment in Tangible Capital Assets

2017	2010
\$16,012,774	\$14,811,849
(6,420,085)	(6,032,551)
(702,006)	(652,664)
•	<u> </u>
\$ 8,890,683	\$ 8,126,634
	(6,420,085) (702,006)

9. Financial Instruments

The Town's financial instruments consist of cash and cash equivalents, accounts receivable, accounts payable and accrued liabilities, retiring allowances payable and long term debt.

The Town is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Town's risk exposure and concentration as of December 31, 2017.

Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Town is exposed to credit risk from customers. An allowance for doubtful accounts is established based upon factors surrounding the credit risk of specific accounts, historical trends and other information. The Town has a significant number of customers which minimizes concentration of credit risk.

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risks from interest rate fluctuations, the Town manages exposure through its normal operating and financing activities. The Town is exposed to interest rate risk primarily through its floating interest rate credit facilities.

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Town is exposed to this risk mainly in respect of its receipt of government funding, long term debt and accounts payable and accrued liabilities.



10. Rate Regulation

Sewer and Water Utilities

The Town is subject to rate regulation on the sewer and water utilities provided to residents in Prince Edward Island under the Island Regulatory & Appeals Commissions Act. The purpose of this Act, which is administered by the Island Regulatory & Appeals Commission (IRAC), is to regulate the rate municipalities may charge for sewer and water utilities provided to residents within Prince Edward Island and to ensure at all times a just and reasonable price for sewer and water services.

Utility rates and charges are fixed and determined in accordance with the generally accepted public utility practices after taking into consideration local conditions and circumstances. Municipalities may apply for changes to sewer utility rates with IRAC. The commission will review these requests and adjust the price accordingly.

11. Budget Figures

A reconciliation of the 2017 fiscal operating budget prepared by Council to the budget figures disclosed in the consolidated financial statements is as follows:

Town of Souris budgeted annual surplus	\$ 60,885
Town of Souris Sewer and Water Utility Corporation budgeted annual deficit	(28,706)
Add: Capital expenditures	191,750
Add: Term debt principal repayments	106,597
Less: Surplus transfer	 (100,000)

\$ 230,526

Amortization was not included in the budgeted expenditure figures in the statements of operations, changes in net financial assets and schedules since it was not part of the scope of the Town's original operating budget.

The budget figures provided on Statement 2 and Schedules 3 - 14 have not been audited or reviewed by the external auditor.



12. Segment Disclosure

The Town is a diversified municipal unit that provides a wide range of services to its citizens. For management reporting purposes the Town's operations and activities are organized and reported by segment.

The major segments are as follows:

Fire Department

This segment is responsible for the maintenance and operations of the fire department services provided to residents and other customers.

Water Utility

This segment is responsible for the maintenance and operations of water services provided to residents and other customers.

Sewer Utility

This segment is responsible for the maintenance and operations of sewer services provided to residents and other customers.

General Government

This segment is responsible for the overall financial and local government administration. Its tasks include, but are not limited to, daily accounting functions, preparation and coordination of annual consolidated audited financial statements, development of the annual budget, human resource functions for the entire Town, maintenance of bylaws and policies, oversight of public works, maintenance of Town facilities, and administration of Town services.

13. Prior Year's Figures

Certain of the prior year's figures have been reclassified to conform to the current year consolidated financial statement presentation.



Town Assets											Schedule 1
	Cost					Cost	Accum			Accum	
1	of Year		Additions		Disposals	of Year	Dec 31, 2016	A	Amort	Dec 31,2017	2017
Land	\$ 254,796	↔	1	s	ı	\$ 254,796	· \$	ا ج		ا ج	\$ 254,796
Buildings	2,493,461		36,876		1	2,530,337	1,101,257		60,859	1,162,116	1,368,221
equipment	812,143		11,741		1	823,884	533,351	36	36,478	569,829	254,055
Sidewalks	550,340		ı			550,340	332,943	18	18,206	351,149	199,191
Street improvements	336,169		ī			336,169	308,771	_	1,811	310,582	25,587
Fire trucks	957,422		1,720		,	959,142	530,443	39	39,315	569,758	389,384
Computer equipment			1,689			32,791	23,313	7	2,831	26,144	6,647
Signage	45,382		902		1	46,284	34,280	5	5,682	39,962	6,322
Boardwalk	59,175		ı			59,175	47,747		994	48,741	10,434
Boat	6,750		1		(6,750)		6,750	1		ī	1
Zodiac boat	ı		23,181			23,181	r	_	1,159	1,159	22,022
Waterfront											
development	889,867		ı			889,867	815,034	31	31,100	846,134	43,733
Heavy equipment	288,797		1		1	288,797	46,518	14	14,440	60,958	227,839
Sportsfield	290,951		1		1	290,951	177,518	9	6,424	183,942	107,009
Multi-court											
development	45,040				1	45,040	37,158	7	2,252	39,410	5,630
Computer software	7,099		6,050		1	13,149	7,099		605	7,704	5,445
Lawnmower	24,658		1		ı	24,658	11,825	_	1,979	13,804	10,854
Costume	2,763		982		1	3,745	2,763		86	2,861	884
Storm drains	762,070		1		1	762,070	211,649	15	15,241	226,890	535,180
Backhoe	21,177		1		1	21,177	7,766	_	1,411	9,177	12,000
Park improvements	45,377		2,370			47,747	10,327	က	3,104	13,431	34,316
Fencing	15,344		1,749		1	17,093	2,242	_	1,082	3,324	13,769
Paving	172,829		1		1	172,829	41,511	∞	8,412	49,923	122,906
Beach development	798,421		309,507		1	1,107,928	79,490	38	38,127	117,617	990,311
Motor vehicle	36,252				,	36,252	8,027	3	3,625	11,652	24,600
1	\$ 8,947,385	ss	396,767	.€	(6,750)	\$ 9,337,402	\$ 4,377,782	\$ 295	295,235	\$ 4,666,267	\$ 4,671,135

Schedule 1 (cont'd)	Accum Amort NBV Amort Dec 31,2017 2017	\$ - \$ - \$ 24,289 5,145 87,199 20,133 6,360 44,522 19,010 - 22,088 - 19,010 37,010 728,487 2,191,417 50,534 871,522 2,666,705 \$ 99,049 \$1,753,818 \$4,921,554	\$ 394,284 \$6,420,085 \$9,592,689
	Accum Amort Dec 31,2016	22,054 38,162 22,088 691,477 820,988 \$ 1,654,769	\$ 6,032,551
	Cost End of Year	\$ 24,289 107,332 63,532 22,088 2,919,904 3,538,227 \$ 6,675,372	\$16,012,774
	Disposals	· · · · · · · · · · · · · · · · · · ·	\$ (6,750)
	Additions	\$ 263,810 547,098 \$ 810,908	\$ 1,207,675
Assets	Cost Beginning of Year	\$ 24,289 \$ - 107,332 - 63,532 - 22,088 - 2,656,094 263,810 2,991,129 547,098 \$ 5,864,464 \$ 810,908	\$14,811,849 \$ 1,207,675
Sewer and Water Assets		Land Buildings Equipment Office equipment Water Sewer	Total Tangible Capital Assets

Town Assets											Schedule 2
	Cost					Cost	Accum			Accum	YON
•	beginning of Year	Ä	Additions		Disposals	of Year	Amon Dec 31, 2015		Amort	Amort Dec 31, 2016	NBV 2016
pue	\$ 254.796	€9	,	49	,	\$ 254.796	ι (€9		· 49	\$ 254.796
Buildings	2	•	34,881	•		ď	1,041,297		29,960	1,101,257	7
Furniture and							•			•	
equipment	767,993		44,150			812,143	497,395	સં	35,956	533,351	278,792
Sidewalks	550,340		,		,	550,340	314,737	7	18,206	332,943	217,397
Street improvements			1		,	336,169	306,960		1,811	308,771	27,398
Fire trucks			1,695			957,422	491,214	ä	39,229	530,443	426,979
Computer equipment			1,454		1	31,102	20,630	•	2,683	23,313	7,789
Signage						45,382	28,621	7,	5,659	34,280	11,102
Boardwalk	59,175					59,175	45,278	•	2,469	47,747	11,428
Boat	6,750		ı		,	6,750	6,750	٠		6,750	
Waterfront											
development	889,867					889,867	779,439	ઌ૽ૼ	35,595	815,034	74,833
Heavy equipment	112,280		176,517		1	288,797	36,491	7	10,027	46,518	242,279
Sportsfield	285,613		5,338			290,951	171,226		6,292	177,518	113,433
Multi-court											
development	45,040		,		,	45,040	34,906	•	2,252	37,158	7,882
Computer software	7,099		ı			7,099	7,099	•		7,099	
Lawnmower	20,291		4,367			24,658	10,065	•	1,760	11,825	12,833
Costume	2,763					2,763	2,763			2,763	
Storm drains	738,981		23,089			762,070	196,639	7	15,010	211,649	550,421
Backhoe	21,177					21,177	6,354	•	1,412	7,766	13,411
Park improvements	28,313		17,064		1	45,377	7,871	•	2,456	10,327	35,050
Fencing	5,193		10,151		1	15,344	1,558		684	2,242	13,102
Paving	172,829		ı		1	172,829	33,100	••	8,411	41,511	131,318
Beach development	794,021		4,400		1	798,421	47,641	'n	31,849	79,490	718,931
Motor vehicle	35,463		789			36,252	4,441		3,586	8,027	28,225
	\$ 8,623,490	₩	323,895	↔	1	\$ 8,947,385	\$ 4,092,475	\$ 28	285,307	\$ 4,377,782	\$ 4,569,603

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Sewer and Water Assets	Assets						Sche	Schedule 2 (cont'd)
	Cost Beginning of Year	Additions	Disposals	Cost End of Year	Cost Accum End Amort of Year Dec 31, 2015	Amort in Year	Accum Amort Dec 31, 2016	NBV 2016
Land	\$ 24,289	ı ₩	ι •	\$ 24,289	<i>\</i>	ı ₩	У	\$ 24,289
Buildings Equipment	107,332 63.532			107,332 63,532	76,909 31,802	5,145 6,360	82,054 38,162	25,278 25,370
Office equipment	22,088		•	22,088	20,906	1,182	22,088	
Water	2,643,657	12,437	,	2,656,094	656,732	34,745	691,477	1,964,617
Sewer	2,974,947	16,182	1	2,991,129	778,090	42,898	820,988	2,170,141
	\$ 5,835,845 \$	\$ 28,619	СР	\$ 5,864,464	\$1,564,439	\$ 90,330	\$1,654,769	\$4,209,695
Total Tangible Capital Assets	\$14,459,335 \$ 352,514	\$ 352,514	ا ب	\$14,811,849	\$5,656,914	\$ 375,637	\$6,032,551	\$8,779,298



			S	chedule 3
	Budget 2017	Actual 2017		Actual 2016
Revenues				
Municipal taxes	\$ 549,604	\$ 551,221	\$	541,305
Municipal grant	364,000	377,483		363,882
Government transfers for capital - Note 5	-	246,643		23,144
Fire dues	185,000	185,588		183,687
Matthew MacLean building - rent	40,000	37,795		29,819
Sportsplex contribution	22,000	22,269		21,619
Interest	17,000	21,981		16,734
Fines	15,000	16,831		13,562
Beachfront rentals	10,000	14,000		10,000
Miscellaneous	2,000	9,347		4,627
Recreation grants	8,500	8,500		8,500
Map and brochure advertisements	-	8,400		-
Rent	3,600	3,600		3,600
Newsletter	4,000	3,436		3,595
SHAI land lease	2,772	2,772		2,772
Souvenir sales	1,000	2,258		352
Music in the Park	2,000	2,000		2,000
License fees	1,000	801		910
History book sales	200	169		165
Farmers market	500	113		
	\$ 1,228,176	\$ 1,515,207	\$	1,230,273



			Schedule 4
	Budget 2017	Actual 2017	Actual 2016
Expenditures			
Amortization of tangible capital assets	\$ -	\$ 295,238	\$ 285,308
Beach Building - Schedule 5	27,160	31,915	17,146
Economic Development - Schedule 5	2,500	1,699	2,117
Emergency Measures Operations - Schedule 5	3,000	86	3,784
Fire Department - Schedule 6	86,060	68,513	70,552
Fire protection water supply	76,340	76,340	73,720
General Administration - Schedule 7	210,165	195,500	205,439
Information Technology - Schedule 8	10,500	7,483	6,090
Improvement and Beautification - Schedule 8	24,600	22,654	18,438
Matthew MacLean Building - Schedule 8	41,260	28,889	48,188
Police Protection	130,377	130,378	132,247
Public Property - Schedule 8	33,359	25,679	26,354
Publicity and Town Promotion - Schedule 9	47,850	46,649	34,314
Recreation and Youth - Schedule 9	32,000	35,297	30,900
Seniors grant	2,000	2,100	1,800
Streets and Sidewalks - Schedule 10	303,470	307,168	289,356
Tourism - Schedule 10	4,900	659	1,827
	1,035,541	1,276,247	1,247,580
Net Revenue (Deficiency) From Operations	\$ 192,635	\$ 238,960	\$ (17,307)



Beach Building Electricity and internet \$3,900					Sc	chedule 5
Electricity and internet						Actual 2016
Consulting	Electricity and internet Garbage disposal Insurance Maintenance and supplies Maintenance wages	\$	1,600 700 8,500 12,000	\$ 1,568 810 11,915 13,073	\$	3,798 1,491 667 5,880 4,851 459
Soliting Soliting		\$	27,160	\$ 31,915	\$	17,146
Emergency Measures Operations EMO centre upgrades \$ 500 \$ - \$ - Meetings and other 95 Policy updates 500 Supplies and maintenance - 86 2,82 Training 1,000	Consulting Economic development	_	1,000 1,000	 -		- 1,203 914 2,117
\$ 3,000 \$ 86 \$ 3,78	EMO centre upgrades Meetings and other Policy updates Supplies and maintenance Training	_	500 - 1,000 1,000	-		- 958 - 2,826 - - - 3,784



			So	hedule 6
	Budget 2017	Actual 2017		Actual 2016
Fire Department				
Advertising	\$ 1,000	\$ 1,005	\$	690
Electricity	6,500	5,537		4,825
Fire hall - fuel	5,000	3,357		2,967
Fire hall - maintenance	7,000	3,597		2,355
Firemen's life insurance	4,500	4,086		4,854
Firemen's recreation	3,500	2,890		2,438
Fire truck - fuel	2,500	1,732		1,716
Fire truck - maintenance	8,000	7,224		14,900
Interest on long term debt	-	2,365		3,147
Licenses and fees	3,500	1,723		1,707
Monitor repairs and maintenance	4,000	-		4,051
Phone system	3,000	2,883		2,863
Sundry	-	_,000		875
Supplies and maintenance	10,000	10,910		6,107
Telephone	2,100	2,096		1,924
Training	5,000	336		538
Wages	20,000	18,313		14,136
Water and sewer	460	459		459
vvalei aliu sewei	 700	 700		-700
	\$ 86,060	\$ 68,513	\$	70,552



			Schedule 7
			ochedule 1
	Budget	Actual	Actual
	2017	2017	2016
General Administration		. 10 10 10 10	
Advertising	\$ 2,500	\$ 1,587	\$ 2,040
Bank charges	100	146	85
Bookkeeper salary	5,070	4,850	4,935
Bylaw enforcement officer	15,300	16,161	15,290
Council and administrative travel	3,100	1,953	1,943
Council honoraria	18,590	18,256	18,781
Dog control	250	98	330
Donations (non-sport)	5,000	4,188	4,931
Election	-	1,040	-
Employee benefits	6,000	5,315	5,663
Events coordinator	39,450	38,792	39,912
Federation fees	2,590	2,375	2,587
Federation meeting	1,000	910	588
Hospitality	2,000	887	1,187
Insurance	19,000	17,922	18,286
Mayor's expense	1,000	-	553
Office and supplies	6,500	3,609	4,459
Planning	1,000	1,646	-
Professional fees	8,200	7,930	7,612
Retiring allowance	1,350	2,343	3,836
Scholarships	865	965	865
Staff overtime	13,500	11,097	13,212
Staff training	2,000	229	1,809
Sundry	1,000	1,606	2,169
Telephone	3,000	2,563	2,882
Town administrator salary and benefits	49,400	48,773	49,114
Workers compensation insurance	2,400	259	2,370
	\$ 210,165	\$ 195,500	\$ 205,439



				Sc	hedule 8
		Budget 2017	Actual 2017		Actual 2016
Information Technology Computer replacement and repairs Miscellaneous	\$	2,000 1,500	\$ 633	\$	757 - 4,150
Sharepoint system Software Training Website maintenance		4,500 1,000 1,000 500	4,178 1,216 1,107 349		1,183 - -
	\$	10,500	\$ 7,483	\$	6,090
Improvement and Beautification					
Benches and planters Communities in bloom	\$	600 -	\$ 28	\$	1,150 93
Flowers Flower bed planting and maintenance		2,000 19,000 3,000	1,300 21,326		4,369 9,901 2,925
Tree planting	\$	24,600	\$ 22,654	\$	18,438
Matthew MacLean Building					
Advertising	\$	500	\$ -	\$	79 10,131
Electricity Elevator maintenance and inspection		10,500 1,000	10,129 337		646
Garbage removal		2,500	2,427		2,427
Heritage room		500	-		- 200
Insurance Janitor		2,500 4,500	2,891 4,745		2,398 4,568
Maintenance and repairs		15,000	4,096		23,679
Property tax		3,800	3,805		3,801
Water and sewer		460	459		459
	<u>\$</u>	41,260	\$ 28,889	\$	48,188
Public Property					
Alarm monitoring	\$	500	\$ 264	\$	643
Electricity		5,500	4,625		5,248
Elevator maintenance contract		2,700 6,000	2,794 6,775		2,682 5,523
Fuel Property tax		3,200	3,182		3,187
Repairs and maintenance		15,000	7,580		8,612
Water and sewer		459	 459		459
	\$	33,359	\$ 25,679	\$	26,354



			S	chedule 9
Budget 2017		Actual 2017	0.	Actual 2016
\$ 1,500 8,000 4,000 300 5,000 450 5,000 3,000 4,000 1,500 4,500 5,000 5,600	\$	457 8,000 4,000 - 736 450 5,000 2,787 2,234 8,834 4,500 4,143 5,508 46,649	\$	488 6,000 4,000 - 1,747 480 5,000 2,213 2,328 1,030 3,500 1,886 5,642 34,314
\$ 8,500 900 4,200 500 500 1,800 2,000 100 12,000 1,500	\$	18,500 3,180 2,013 773 3,308 1,848 2,675 - 2,000 1,000	\$	8,500 828 3,318 368 1,644 1,803 1,439 - 12,000 1,000
\$	\$ 1,500 8,000 4,000 300 5,000 450 5,000 3,000 4,000 1,500 4,500 5,600 \$ 47,850 \$ 8,500 900 4,200 500 1,800 2,000 100 12,000	\$ 1,500 \$ 8,000 4,000 300 5,000 450 5,000 4,500 5,600 \$ 47,850 \$ \$ 8,500 \$ 900 4,200 500 1,800 2,000 100 12,000	\$ 1,500 \$ 457 8,000 8,000 4,000 4,000 300 - 5,000 736 450 450 5,000 5,000 3,000 2,787 4,000 2,234 1,500 8,834 4,500 4,500 5,000 4,143 5,600 5,508 \$ 47,850 \$ 46,649 \$ 8,500 \$ 18,500 900 3,180 4,200 2,013 500 773 500 3,308 1,800 1,848 2,000 2,675 100 - 12,000 2,000	Budget 2017 Actual 2017 \$ 1,500 \$ 457 \$ 8,000 4,000 8,000 4,000 300 - 5,000 736 450 450 5,000 3,000 2,787 4,000 2,234 1,500 8,834 4,500 4,500 5,000 5,508 \$ 47,850 \$ 46,649 \$ \$ 8,500 \$ 18,500 \$ 3,180 4,200 2,013 500 773 500 3,308 1,800 1,848 2,000 2,675 100 - 12,000 2,000



	Scn	edule 10
Budget Actual		Actual
2017 2017		2016
Streets and Sidewalks		
Backhoe, holder and dump truck fuel \$ 5,600 \$ 5,416	\$	5,006
Backhoe maintenance 3,000 692	Ψ	181
EDA and casual wages 5,000 4,189		6,134
Electricity 56,000 53,194		54,026
Garage maintenance and repairs 5,000 3,411		3,921
Garbage cans and disposal 2,800 2,662		2,651
Holder maintenance 8,000 8,237		5,472
lce control 15,850 15,885		15,738
Interest on long term debt 4,200 4,206		2,467
Lawnmower supplies and maintenance 2,000 3,712		1,919
Maintenance and repairs 11,000 7,517		11,314
Miscellaneous 400 -		-
Paving and patching 45,000 64,919		44,174
Plowing and sanding street 78,320 78,790		78,812
Salaries and benefits 48,000 47,327		46,290
Sidewalk replacement and repairs 2,000 468		1,289
Sidewalk salting and sanding 2,000 440		436
Street decorations 1,100 823		1,037
Street signs and advertising 3,500 28		6,190
Tree removal 2,200 2,450		-
Truck maintenance 2,500 2,802		2,299
<u>\$ 303,470</u>	\$ 2	289,356
Tourism		
Advertising \$ 400 \$ 539	\$	_
Maps and brochures 2,000 -	Ψ	_
Memberships and meetings 2,000 120		82
Translation services 500 -		-
Wages 1,800 -		1,745
\$ 4,900 \$ 659	\$	1,827



			Schedule 11
	Budget 2017	Actual 2017	Actual 2016
Revenues Government transfers for capital - Note 5 Sewer rates	\$ -	\$ 421,296	\$ -
Domestic Metered Interest	125,115 66,665 600	123,611 68,677 584	125,114 66,663 811
Connection fees	600 192,980	580 614,748	580 193,168
Expenditures			
Administration - Schedule 12 Operating - Schedule 12	55,155 114,572	114,100 110,803	120,992 119,563
	169,727	224,903	240,555
Other Interest on advances from the Town of Souris Interest on long term debt	3,438	5,206 3,541	3,778 3,435
	3,438	8,747	7,213
	173,165	233,650	247,768
Change in Fund Balance	\$ 19,815	\$ 381,098	\$ (54,600)



					Sc	hedule 12
		Budget		Actual		Actual
		2017		2017		2016
Administration						
Amortization of tangible capital assets	\$	-	\$	56,285	\$	49,235
Bad debts		-		-		3,494
Council fees		5,005		4,768		4,926
Insurance		1,100		1,252		1,090
Island Regulatory and Appeals Commission assessment		2,300		2,350		2,299
Office		2,200		3,582		3,675
Miscellaneous		2,000		-		-
Professional fees		1,650		1,699		10,351
Property tax		700		697		681
Rent		1,800		1,800		1,800
Retiring allowance		-		4,579		4,662
Telephone		425		432		411
Wages and wage levies		36,975		36,526		37,183
Workers compensation insurance		1,000		130		1,185
	\$	55,155	\$	114,100	\$	120,992
		0				
Operating						
Backhoe	\$	3,000	\$	3,404	\$	2,378
Electricity	Ψ	30,000	Ψ	31,289	Ψ	29,156
Fuel		1,200		699		1,284
Garage		1,200		033		1,204
Fuel		1,250		1,379		1,107
Insurance		200		212		192
Property tax		400		395		393
Repairs		1,000		92		1,638
Utilities		1,650		1,685		1,630
Water and sewer		172		172		172
Repairs and maintenance		18,200		18,698		28,427
Supplies		500		163		244
Wages, travel allowance and benefits		57,000		52,615		52,942
	\$	114,572	\$	110,803	\$	119,563



			Schedule 13
	Budget 2017	Actual 2017	Actual 2016
Revenues Government transfers for capital - Note 5 Fire protection water supply Water rates	\$ - 76,340	\$ 186,354 76,340	\$ - 73,720
Domestic Metered Interest	61,000 59,400 600	60,097 53,160 322	60,852 59,394 361
	197,340	376,273	194,327
Expenditures			
Administration - Schedule 14 Operating - Schedule 14	55,355 120,472	100,705 136,223	109,497 112,536
	175,827	236,928	222,033
Other			
Interest on advances from the Town of Souris Interest on long term debt	3,437	5,206 3,541	3,778 3,435
	3,437	8,747	7,213
	179,264	245,675	229,246
Change in Fund Balance	\$ 18,076	\$ 130,598	\$ (34,919)



Administration Amortization of tangible capital assets Council fees Dues and fees Insurance Island Regulatory and Appeals Commission assessment Miscellaneous Office Professional fees Property tax Rent Retiring allowance Telephone Wages and wage levies	\$ Budget 2017 - 5,005 200 1,100 2,300 2,000 2,200 1,650 700 1,800 - 425 36,975	\$ Actual 2017 42,767 4,768 123 1,252 2,350 - 3,582 1,699 697 1,800 4,579 432 36,526	\$c	Actual 2016 41,093 4,926 141 1,090 2,299 - 3,675 10,351 681 1,800 4,662 411 37,183
Workers compensation insurance	 1,000	130		1,185
	\$ 55,355	\$ 100,705	\$	109,497
Operating Backhoe Electricity Garage Fuel Insurance Property tax Repairs Utilities	\$ 3,000 31,000 1,250 200 400 1,000 1,650	\$ 3,404 35,431 1,379 212 395 92 1,685	\$	2,378 33,721 1,107 192 393 1,638 1,630
Water and sewer Repairs and maintenance Supplies Wages, travel allowance and benefits	\$ 172 24,300 500 57,000	\$ 172 40,675 163 52,615 136,223	\$	172 18,119 244 52,942 112,536

